

National Institute for Smart Government

Balance Sheet as at 31 March 2018

All amounts are in Rupees unless otherwise stated

	Note	As at 31 March 2018	As at 31 March 2017
EQUITY AND LIABILITIES			
Shareholders' Funds			
Share Capital	3	29,411,500	29,411,500
Reserves and Surplus	4	375,422,055	351,973,997
		404,833,555	381,385,497
Share Application Money Pending Allotment	5	21,588,500	21,588,500
Non Current Liabilities			
Long Term Provisions	6	44,565,207	27,650,165
Current Liabilities			
Trade Payables	7	29,084,593	37,299,342
Other Current Liabilities	8	165,124,276	179,436,181
Short Term Provisions	9	2,954,116	6,052,356
		197,162,985	222,787,879
Total		668,150,247	653,412,041
ASSETS			
Non Current Assets			
Fixed Assets	10		
Tangible Assets		10,765,273	2,597,346
Intangible Assets		249,033	117,917
Capital Work in Progress			11,765,080
Long Term Loans and Advances	11	102,918,645	97,543,406
		113,932,951	112,023,749
Current Assets			
Trade Receivables	12	42,323,903	42,313,486
Cash and Bank Balances	13	439,853,840	437,036,043
Short Term Loans and Advances	14	66,433,617	56,050,161
Other Current Assets	15	5,605,936	5,988,602
		554,217,296	541,388,292
Total		668,150,247	653,412,041

See accompanying notes to the financial statements

1 to 30

In terms of our report attached

for **M. Bhaskara Rao & Co.**

Chartered Accountants



V.K. Muralidhar

Partner

New Delhi, 17 September 2018



for and on behalf of the Board

National Institute for Smart Government

CIN: U85320TG2002NPL039032



Director



Director

अजय साहनी / AJAY SAWHNEY
सचिव / Secretary

भारत सरकार / Government of India
इलेक्ट्रॉनिक्स और सूचना प्रौद्योगिकी विभाग
Ministry of Electronics & Information Technology
6, सीजीओ कॉम्प्लेक्स / 6, CGO Complex, Lodhi Road, New Delhi-110 003

PANKAJ KUMAR
Additional Secretary
Government of India

Ministry of Electronics & Information Technology
6, CGO Complex, Lodhi Road, New Delhi-110 003

National Institute for Smart Government

Statement of Income and Expenditure for the year ended 31 March 2018

All amounts are in Rupees unless otherwise stated

	Note	Year ended 31 March 2018	Year ended 31 March 2017
Income			
Revenue from Operations	16	428,575,829	383,216,336
Other Income	17	27,135,115	33,353,815
Total		455,710,944	416,570,151
Expenses			
Employee Benefits Expense	18	239,078,006	180,272,952
Finance Costs	19	-	6,220,683
Depreciation and Amortization Expense	10	5,938,535	2,244,180
Other Expenses	20	187,246,345	187,684,668
Total		432,262,886	376,422,483
Surplus Before Tax		23,448,058	40,147,668
Tax expense	29	-	-
Surplus for the year		23,448,058	40,147,668
Earnings per equity share of face value of Rs.100/- each			
Basic and Diluted - Rs.	25	79.72	136.50

See accompanying notes to the financial statements

1 to 30

In terms of our report attached
for **M. Bhaskara Rao & Co.**
Chartered Accountants


V.K. Muralidhar
Partner

New Delhi, 17 September 2018

for and on behalf of the Board
National Institute for Smart Government
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Director
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National Institute for Smart Government
Cash flow statement for the year ended 31 March 2018
All amounts are in Rupees unless otherwise stated

	Year ended 31 March 2018	Year ended 31 March 2017
Cash flow from operating activities		
Surplus before tax	23,448,058	40,147,668
Non-cash adjustments to reconcile surplus before tax to net cash flows		
Depreciation	5,938,535	2,244,180
Interest expense	-	6,220,683
Interest income	(26,965,762)	(22,399,605)
Operating profit before working capital changes	2,420,831	26,212,926
Changes in in working capital:		
Adjustments for Increase / (Decrease) in operating liabilities		
Long term provisions	16,915,042	(2,065,966)
Trade Payables	(8,214,749)	(6,823,912)
Other current liabilities	(14,311,905)	(86,656,932)
Short term provisions	(3,098,240)	4,076,488
Adjustments for (Increase) / Decrease in operating assets		
Long term loans and advances	630,279	(3,832,068)
Trade receivables	(10,417)	9,223,393
Short term loans and advances	(10,383,456)	(54,501,670)
Cash generated from operations	(16,052,615)	(114,367,741)
Direct taxes (paid) / refund	(6,005,518)	797,199
Net cash flow from operating activities	(22,058,133)	(113,570,542)
Cash flows from investing activities		
Capital expenditure on fixed assets, intangible assets and CWIP	(2,472,498)	(14,468,958)
Maturity of/ (Investments in) bank deposits (having original maturity of more than three months)	(29,652,626)	19,380,393
Interest Received	27,348,428	22,501,447
Net cash flow from / (used in) investing activities	(4,776,696)	27,412,882
Cash flows from financing activities		
Interest paid	-	(6,220,683)
Net cash flow from financing activities	-	(6,220,683)
Net increase / (decrease) in cash and cash equivalents	(26,834,829)	(92,378,343)
Cash and cash equivalents at the beginning of the year	149,875,627	242,253,970
Cash and cash equivalents at the end of the year	123,040,798	149,875,627

Accompanying notes form an integral part of the financial statements

In terms of our report attached
for **M. Bhaskara Rao & Co.**
Chartered Accountants




V.K. Muralidhar
Partner


New Delhi, 17 September 2018



for and on behalf of the Board
National Institute for Smart Government
CIN: U85320TG2002NPL039032




Director
SAHNI/AJAY SAWHNEY
सचिव / Secretary
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इलेक्ट्रॉनिक्स और सूचना प्रौद्योगिकी मंत्रालय
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Director
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National Institute for Smart Government

Notes to the financial statement for the year ended 31 March 2018

All amounts are in Rupees unless otherwise stated

1. Corporate Information

National Institute for Smart Government ('the Company') was formed based on the recommendations of the National Task Force on IT through a Gazette notification and was incorporated in May 2002 as a Not-for-profit Section 25 company under the Companies Act, 1956 with a focus on eGovernance. As per its constitution, 51% of the equity of the Company is held by private sector and 49% of the equity by the public sector.

2. Significant Accounting Policies

2.1 Basis of Accounting and Preparation of Financial Statements

These financial statements have been prepared and presented under the historical cost convention on the accrual basis of accounting and comply with the Accounting Standards specified under Section 133 of the Companies Act, 2013 ('the Act') read with Rule 7 of the Companies (Accounts) Rules, 2014 and other accounting principles generally accepted in India (GAAP). The financial statements are presented in Indian rupees.

2.2 Use of estimates

The preparation of the financial statements in conformity with GAAP requires that the management makes estimates and assumptions that affect the reported amounts of assets and liabilities as at the date of the financial statements and the reported amounts of revenue and expenses during the reported period. Future results could differ due to these estimates and the differences between the actual results and the estimates are recognised in the periods in which the results are known/materialise.

2.3 Revenue recognition

Consultancy and Content Development: Revenue on fixed price consulting projects/contracts is recognized as and when services are performed in accordance with the terms of agreement / arrangement with respective customers on milestone completion basis.

Management Fees: Revenue from staffing services is recognised at a prescribed percentage on the manpower costs in accordance with terms of agreement entered into with respective customers.

2.4 Fixed Assets and Depreciation/Amortisation

Fixed Assets are carried at cost less accumulated depreciation/amortization and impairment losses, if any. The cost of fixed assets comprises of purchase price, applicable duties and taxes, any directly attributable expenditure and other incidental expenses on making the asset ready for its intended use.

Depreciation on tangible and intangible asset has been provided on written down value method as per useful lives prescribed in Schedule II of the Companies Act, 2013, except for Leasehold Improvements which are amortised over the period of lease.

2.5 Leases

Lease payments under an operating lease are recognised as an expense in the statement of Income and expenditure.

2.6 Foreign Currency Transactions

Foreign currency transactions are accounted at the exchange rates prevailing on the date of transactions. Gains and losses resulting from settlement of such transactions are recognised in the Statement of Income and Expenditure. Monetary assets and liabilities related to foreign currency transactions remaining unsettled at the end of the year are translated at year end rates. The difference in translation of monetary assets and liabilities and realised gains and losses on foreign exchange transactions are recognised in the Statement of Income and Expenditure.

2.7 Employee Benefits

Liability for employee benefits, both short and long term, for present and past services which are due as per the terms of employment are recorded in accordance with Accounting Standard (AS) 15.

- Contribution to Provident fund is charged as expense, being a defined contribution plan.
- Leave Encashment is provided on the basis of valuation of the liability by an independent actuary as at the year end.
- Gratuity is provided on the basis of valuation of the liability by an independent actuary as at the year end.



National Institute for Smart Government

Notes to the financial statement for the year ended 31 March 2018

All amounts are in Rupees unless otherwise stated

2.8 Taxes on Income

The Company is registered under Section 12AA of the Income Tax and is exempt from tax subject to compliance with the provisions of relevant regulations.

2.9 Earnings Per Share

The Company reports basic and diluted earnings per share in accordance with the Accounting Standard – 20 “Earnings per shares”.

Basic earning per equity shares is computed by dividing the Surplus for the year after tax attributable to the equity shareholders by the weighted average number of equity shares outstanding during the year.

Diluted earning per share is computed by dividing the surplus for the year after tax adjusted for the effects of diluted potential equity shares, attributable to the equity shareholders by the weighted average number of equity shares and dilutive potential equity shares outstanding during the year except where the results are anti dilutive.

2.10 Impairment of assets

At each balance sheet date, the Company assesses whether there is any indication of impairment of the carrying amount of fixed assets. If any such indication exists, the Company estimates the recoverable amount. If the carrying amount of the asset exceeds its recoverable amount, an impairment loss is recognised in the statement of income and expenditure to the extent carrying amount exceeds recoverable amount.

2.11 Provisions, Contingent Liabilities and Contingent Assets

The company recognizes provisions when there is present obligation as a result of past event and it is probable that there will be outflow of resources and reliable estimate can be made of the amount of the obligation. A disclosure for contingent liabilities is made in the notes on accounts when there is a possible obligation or a present obligation that may, but probably will not, require an outflow of resources. Contingent assets are neither recognized nor disclosed in the financial statements.



National Institute for Smart Government
Notes to the financial statement for the year ended 31 March 2018
All amounts are in Rupees unless otherwise stated

3. Share Capital

	As at 31 March 2018		As at 31 March 2017	
	Number of Shares	Amount	Number of Shares	Amount
Authorised Capital				
Equity Shares of Rs.100/- each	2,500,000	250,000,000	2,500,000	250,000,000
Issued, Subscribed and Fully Paid up				
Equity Shares of Rs.100/- each	294,115	29,411,500	294,115	29,411,500
	294,115	29,411,500	294,115	29,411,500

3.1 Reconciliation of the number of equity shares and amount outstanding at the beginning and at the end of the year.

	As at 31 March 2018		As at 31 March 2017	
	Number of Shares	Amount	Number of Shares	Amount
Equity Shares of Rs.100/- each				
Balance at the beginning of the year	294,115	29,411,500	294,115	29,411,500
Add: Allotted during the year	-	-	-	-
Balance at the end of the year	294,115	29,411,500	294,115	29,411,500

3.2 Details of shares held by each shareholders holding more than 5% shares in the company

	As at 31 March 2018		As at 31 March 2017	
	Number of Shares	% of Holding	Number of Shares	% of Holding
Equity Shares of Rs.100/- each				
Group A [Refer note 3.4]				
- Department of Administrative Reforms and Public Grievances	41,773	14.20%	41,773	14.20%
- Ministry of Communication and Information Technology	41,773	14.20%	41,773	14.20%
- Government of Andhra Pradesh, Department of Information Technology	41,773	14.20%	41,773	14.20%
- Government of Chhattisgarh, Department of Infotech and Biotech Promotion Society	6,265	2.13%	6,265	2.13%
- Government of Meghalaya, Department of Information Technology	6,265	2.13%	6,265	2.13%
- Greater Municipal Corporation Visakhapatnam	6,266	2.13%	6,266	2.13%
Group B [Refer note 3.4]				
- National Association of Software and Services Companies	100,000	34.00%	100,000	34.00%
- Infrastructure Leasing and Financial Services Limited	50,000	17.00%	50,000	17.00%

3.3 Rights, preferences and restrictions attached to equity shares

The equity shares of the Company having par value of Rs.100/- per share, rank pari passu in all respects. Repayment of the capital in the event of winding up of the Company will inter alia be subject to the provisions of Companies Act, 2013 and the Articles of Association of the Company and the same shall not be distributed amongst the members of the Company but shall be given or transferred to such other Company having objects similar to the objects of the Company to be determined by the members of the Company at or before the time of dissolution.

3.4 As per Clause 5 of the Articles of Association of the Company, the percentage of holding mentioned against each entity thereunder shall not ordinarily exceed twenty four (24) percent. However, it shall be open for such entities to take lesser percentage, if they so wish. The allotment is pending receipt of the share of contribution from the private sector shareholders. As on 31 March 2018, one entity exceeded the shareholding percentage specified in the articles of association.



National Institute for Smart Government
Notes to the financial statement for the year ended 31 March 2018
All amounts are in Rupees unless otherwise stated

10. Fixed Assets

	Gross Block (At Cost)			Depreciation / Amortisation			Net Block	
	As at 31 March 2017	Additions	Deletion	As at 31 March 2018	Upto 31 March 2017	For the year 31 March 2018	Upto 31 March 2018	As at 31 March 2018
Tangible Assets								
Leashold improvements	7,162,000	10,995,200	-	18,157,200	7,162,000	4,166,720	11,328,720	6,828,480
Office Equipment	19,039,885	1,750,408	-	20,790,293	16,623,492	1,470,253	18,093,745	2,696,548
Furniture and Fixtures	828,738	1,239,470	-	2,068,208	782,491	197,344	979,835	1,108,373
Furniture and Electrical fittings	7,391,428	-	-	7,391,428	7,256,723	2,833	7,259,557	131,871
Vehicles	23,900	-	-	23,900	23,899	-	23,899	1
Total	34,445,951	14,005,078	-	48,451,029	31,848,605	5,837,151	37,685,756	10,765,273
Previous Year	31,979,163	2,466,788	-	34,445,951	30,137,320	1,711,284	31,848,605	2,597,346
Intangible Assets								
Software	4,000,485	232,500	-	4,232,985	3,882,568	101,384	3,983,952	249,033
Total	4,000,485	232,500	-	4,232,985	3,882,568	101,384	3,983,952	249,033
Previous Year	3,763,395	237,090	-	4,000,485	3,349,672	532,896	3,882,568	117,917

10.1 Depreciation / amortisation expense

	Year Ended 31 March 2018	Year Ended 31 March 2017
Tangible Assets	5,837,151	1,711,284
Intangible Assets	101,384	532,896
Total	5,938,535	2,244,180

9



National Institute for Smart Government

Notes to the financial statement for the year ended 31 March 2018

All amounts are in Rupees unless otherwise stated

	As at 31 March 2018	As at 31 March 2017
4. Reserves and Surplus		
Surplus in Statement of Income and Expenditure		
Opening Balance	351,973,997	311,826,329
Add: Surplus for the year	23,448,058	40,147,668
Closing Balance	375,422,055	351,973,997
5. Share Application Money pending allotment		
Department of Information Technology	5,822,700	5,822,700
Department of Administrative Reforms and Public Grievances	5,822,700	5,822,700
Government of Andhra Pradesh	5,822,700	5,822,700
Government of Assam	1,500,000	1,500,000
Government of Chattisgarh	873,500	873,500
Government of Meghalaya	873,500	873,500
Municipal Corporation Visakhapatnam	873,400	873,400
	21,588,500	21,588,500
5.1 The Company has received the above share application money during the year 2006-07 for 2,15,885 equity shares of Rs.100/- each. The Company has sufficient Authorised Capital for allotment of the above share application money. As per the Articles of association of the Company the paid up share capital shall be owned by the Government (49%) and non-Government Entities (51%). The percentage of holding mentioned against each entity thereunder shall not ordinarily exceed twenty four (24) percent. However, it shall be open for such entities to take lesser percentage, if they so wish. The allotment could not be made due to non receipt of the share of contribution from the private sector shareholders; hence, the share application money has not been transferred to Investor Education and Protection Fund.		
	As at 31 March 2018	As at 31 March 2017
6. Long Term Provisions		
Provision for Employee Benefits		
Gratuity [Refer note 6.1]	39,949,827	27,650,165
Leave Encashment	4,615,380	-
Total	44,565,207	27,650,165
6.1 The following table sets forth the status of the Gratuity Plan of the Company, and the amounts recognized in the balance sheet and statement of profit and loss.		
(i) Amount to be recognised in Balance Sheet		
Projected benefit obligation at the end of the year	41,871,553	33,702,521
Fair value of plan assets at end of the period	-	-
Liability recognized in the balance sheet	41,871,553	33,702,521
(ii) Reconciliation of Benefit obligation and plan asset for the year		
Change in Defined Benefit Obligations		
Projected benefit obligation at the beginning of the year	33,702,521	31,691,999
Current Service Cost	8,964,335	11,748,378
Interest Cost	2,478,675	2,838,473
Benefits paid	(5,431,472)	-
Actuarial (gain)/loss	(3,722,954)	(12,576,329)
Past Service Cost	5,880,448	-
Projected benefit obligation at the end of the year	41,871,553	33,702,521
(iii) Gratuity cost for the year recognised in the statement of profit and loss		
Current service cost	8,964,335	11,748,378
Interest cost	2,478,675	2,838,473
Actuarial (gain) / loss	(3,722,954)	(12,576,329)
Benefits Paid	(5,431,472)	-
Past Service Cost	5,880,448	-
Net gratuity cost	8,169,032	2,010,522
(iv) Summary of principal actuarial assumptions		
Discount rate (p.a.)	7.86%	7.05%
Salary increase	8.00%	7.00%
Attrition rate		
Business HR	2.55%	27.50%
NISG - Core	19.00%	
Normal Retirement Age	60 Years	60 Years



National Institute for Smart Government

Notes to the financial statement for the year ended 31 March 2018

All amounts are in Rupees unless otherwise stated

6.2 Asset Values, PBO, Surplus/Deficit & Experience Gains/Losses

Particulars	31-03-2018	31-03-2017	31-03-2016	31-03-2015	31-03-2014
Fair Value of plan assets, end of period	-	-	-	-	-
Projected benefit obligation, end of period	4,18,71,553	3,37,02,521	3,16,91,999	2,82,91,666	2,28,34,041
(Surplus)/Deficit in the plan	4,18,71,553	3,37,02,521	3,16,91,999	2,82,91,666	2,28,34,041
Experience adjustment on plan assets	-	-	-	-	-
(Gains)/Losses due to change in assumptions	22,03,144	(20,06,120)	16,86,426	29,34,562	-
Experience (Gains)/Losses on PBO	(59,26,098)	(1,05,70,209)	(20,25,585)	(93,02,509)	-
Total (Gain)/Losses on PBO	(37,22,954)	(1,25,76,329)	(3,39,159)	(63,67,947)	-

7. Trade Payables

Other than acceptances [Refer note 7.1]

Total

As at 31 March 2018	As at 31 March 2017
29,084,593	37,299,342
29,084,593	37,299,342

- 7.1 According to the records available with the Company, there were no dues payable to entities that are classified as Micro and Small Enterprises under the Micro, Small and Medium Enterprises Development Act, 2006 during the period. Hence disclosures, if any, relating to amounts unpaid as at the period end together with the interest paid / payable as required under the said Act have not been given.

8. Other Current Liabilities

Other Payables

Unspent Grants [Refer note 8.1]

Earnest Money Deposit

Advance from Customers

Statutory Payables

Others

Total

As at 31 March 2018	As at 31 March 2017
155,412,628	160,722,281
1,419,132	1,350,000
4,275,182	12,547,766
2,035,970	1,839,904
1,981,364	2,976,230
165,124,276	179,436,181

8.1 Unspent Grants

Media lab Asia -Negd (CB Scheme Phase II)

Unique Identification Authority of India (PMU)

Unique Identification Authority of India (TSU)

Andhra Pradesh Electronics & IT Agency

Unique Identification Authority of India FSE

Ministry of Mines

Ministry of information Technology(NeGD-SeMT-MLA)

Unique Identification Authority of India (SRP)

Government of Maharashtra (CT Maharashtra)

Election Commission of India

ICTD Fund Balance

Andhra Pradesh Innovative Society

Unique Identification Authority of India (Aadhar Enabled)

Media lab Asia -Negd (CB of North East)

Others

Ministry of Health & Family Welfare(PMU)

Ministry of corporate Affairs(CDM-TSG)

Department of Posts(PMU)

Water Resource Department, Government of Maharashtra

Total

36,059,896	54,637,456
23,614,798	-
23,038,158	13,674,888
14,025,824	-
11,261,433	16,182,512
6,620,044	-
4,891,372	27,345,820
3,479,157	3,298,587
2,583,711	2,800,259
2,095,324	-
1,024,559	1,024,559
931,150	-
680,173	-
362,387	4,506,691
24,744,643	27,711,998
-	1,285,788
-	1,047,070
-	6,535,519
-	671,135
155,412,628	160,722,281

9. Short Term Provisions

Gratuity [Refer note 6.1]

Leave Encashment [Refer note 6.1]

Total

1,921,726	6,052,356
1,032,390	-
2,954,116	6,052,356

(Signature)



National Institute for Smart Government
Notes to the financial statement for the year ended 31 March 2018
All amounts are in Rupees unless otherwise stated

	As at 31 March 2018	As at 31 March 2017
11. Long Term Loans and Advances (Unsecured, Considered good)		
Security Deposits	12,143,590	12,773,869
Tax Deducted at Source	90,681,196	84,675,678
Other Advances	93,859	93,859
Total	102,918,645	97,543,406
12. Trade Receivable Unsecured		
Outstanding for a period exceeding six months		
Considered Good	22,043,068	21,597,700
Doubtful	61,924,554	61,924,554
Provision for doubtful receivables	(61,924,554)	(61,924,554)
	22,043,068	21,597,700
Other receivables		
Considered Good	20,280,835	20,715,786
Total	42,323,903	42,313,486
13. Cash and Bank Balances		
Cash and Cash Equivalents		
Cash on hand	-	-
Balances with banks		
In Current Accounts	171,807	12,254,966
In Savings Accounts	122,868,991	137,620,661
	123,040,798	149,875,627
Other Bank Balances		
In Deposit Account		
Margin Money Deposits [Refer note 13.1]	58,196,926	36,620,597
Long term Deposits with maturity more than 3 months and less than 12 months	258,616,116	250,539,819
	316,813,042	287,160,416
Total	439,853,840	437,036,043

13.1 Margin Money Deposits are against guarantees issued by banks which have been furnished to customers.

	As at 31 March 2018	As at 31 March 2017
14. Short - Term Loans and Advances (Unsecured, Considered good)		
Prepaid Expenses	-	2,623,980
Advances recoverable from customers [Refer note 14.1]	66,433,617	53,426,181
Total	66,433,617	56,050,161

4



National Institute for Smart Government

Notes to the financial statement for the year ended 31 March 2018

All amounts are in Rupees unless otherwise stated

- 14.1** Advances recoverable from customers represents amounts incurred on projects over and above grants received from respective customers at the year end and the amounts are receivable from:

	As at 31 March 2018	As at 31 March 2017
E-Governance Processes and Management for SC/ST	45,646,047	27,815,366
Ministry of Communication & Information Technology (CIO Roll Out)	433,783	433,783
Department of Agriculture & Co-operation, GOI (PMU DAC)	5,804,249	9,956,079
Unique Identification Authority of India (PMU)	-	8,350,806
Unique Identification Authority of India (Aadhar Enabled)	-	6,281,243
Department of information Technology(CB Training under NegP)	588,904	588,904
Department of Posts (PMU)	6,251,792	-
Ministry of corporate Affairs (CDM-TSG)	836,317	-
Ministry of Health & Family Welfare(PMU)	1,259,301	-
Total	60,820,393	53,426,181

15. Other Current Assets

(Unsecured, Considered good)

Interest Accrued on Bank Deposits	5,605,936	5,988,602
Total	5,605,936	5,988,602

16. Revenue From Operations

	Year ended 31 March 2018	Year ended 31 March 2017
Income from Consultancy	68,138,786	130,382,134
Income from Manpower Augmentation Services	227,548,207	93,267,015
Income From Content Development & Training	39,708,011	80,239,022
Management Fee	93,180,825	79,328,165
Total	428,575,829	383,216,336

17. Other Income

Interest income	26,965,762	22,399,605
Provision no longer required written back	0	10,679,847
Miscellaneous Income	169,353	274,363
Total	27,135,115	33,353,815

18. Employee Benefits Expenses

Salaries and wages	227,858,461	169,614,568
Contribution to provident and other funds	11,219,545	10,658,384
Total	239,078,006	180,272,952

19. Finance Cost

Other Borrowing Costs

Interest on E-Bharath Funds	-	6,220,683
Total	-	6,220,683

(Signature)



National Institute for Smart Government

Notes to the financial statement for the year ended 31 March 2018

All amounts are in Rupees unless otherwise stated

20. Other Expenses

	Year ended 31 March 2018	Year ended 31 March 2017
Consultancy	109,676,149	113,491,778
Business Development	2,091,620	1,512,947
Rent	32,871,332	30,468,649
Printing and Stationary	745,235	460,106
Communication	4,513,727	4,993,333
Travelling and Conveyance	23,652,342	18,052,386
Foreign Exchange Fluctuation	-	7,935
Recruitment & Relocation Charges	614,096	6,513,575
Books and Periodicals	781,121	536,563
Electricity Charges	2,366,845	1,856,246
Honorarium	995,532	829,145
Insurance	280,700	122,449
Internship Fee	14,000	148,326
Repairs and Maintenance	5,703,178	6,238,563
Auditors' Remuneration [Refer note 20.1]	360,000	300,000
Legal and Professional Charges	716,250	1,004,010
Service Tax (incl. interest)	280,518	23,631
Service Tax Swatch Bharat Expenses	108,956	558,078
Bank Charges	227,604	268,064
Security Charges	334,284	249,324
Miscellaneous Expenses	912,856	49,560
Total	187,246,345	187,684,668

20.1 Auditors' Remuneration

(Excluding Service Tax and Goods and Service Tax thereon)

Fee for Statutory Audit

360,000	300,000
360,000	300,000

As at 31 March 2018	As at 31 March 2017
------------------------	------------------------

21. Contingencies and Commitments

(a) Claims against the company not acknowledged as debt	Nil	Nil
(b) Guarantees given to bankers	39,406,900	16,728,500

21.2 Commitments

(a) Estimated amount of contracts remaining to be executed on capital account and not provided for	Nil	Nil
(b) <i>Other Commitments</i>		
- Interest income recognised in the statement of Income and Expenditure in respect of one grant amount	Nil	Nil
- Conditions attached to the utilisation of grants	Not ascertained	Not ascertained

22. Lease

Lease payments recognised in the statement of income and expenditure for the year Rs.3,28,71,332/- [31 March 2017: Rs.3,04,68,649/-]

23. Segment Reporting

The Company's operations predominantly consist of Consultancy and Training Services. Hence there are no reportable segments under Accounting Standard -17. During the year under report, substantial part of the Company's business has been carried out in India. The conditions prevailing in India being uniform, no separate geographical disclosures are considered necessary.

24. Related Party Transactions

24.1 List of related party and relationship

Key Management Personal: CEO and Director

Shri Sanjiv Mital (retired w.e.f 03-01-2017)

Shri D N Narasimha Raju (w.e.f. 07-11-2016)

24.2 Related party transactions

Remuneration to key management personal

Year end Balances:

Shri Sanjiv Mital	504,863	5,354,000
Shri D N Narasimha Raju	5,715,376	2,164,187



National Institute for Smart Government
Notes to the financial statement for the year ended 31 March 2018
All amounts are in Rupees unless otherwise stated

25. Earnings Per Equity Shares

	Unit	Year ended 31 March 2018	Year ended 31 March 2017
Surplus after tax	In Rs.	23,448,058	40,147,668
Weighted average number of equity shares outstanding during the period	In Nos.	294,115	294,115
Face Value of Equity Shares	In Rs.	100.00	100.00
Basic and Diluted Earnings per Share *	In Rs.	79.72	136.50

* Diluted EPS has not been computed in respect of share application money received pending management decision regarding the allotment as detailed in note no 5.1.

26. Expenditure in foreign currency

	Unit	Year ended 31 March 2018	Year ended 31 March 2017
Travel and communication	In Rs.	1,928,604	29,625,508

27. There are no foreign currency exposures as on 31 March 2017 that have not been hedged by a derivative instrument or otherwise.

28. Corporate social responsibility (CSR)

Section 135 of the Companies Act 2013 and the Rules made there under prescribe that every company having a net worth of Rs500 crore or more, or turnover of Rs1,000 crore or more or a net profit of Rs.5 crore or more during any financial year shall ensure that the Company spends in every financial year, atleast 2% of the average net profits made during the three immediately preceding financial years, in pursuance of its Corporate Social Responsibility (CSR) policy. The provisions pertaining to CSR as prescribed under the Companies Act 2013 are applicable to the Company. The particulars of CSR obligation of the Company are computed below:

Particulars	(Amount in Rupees)	
	Year ended 31 March 2018	Year ended 31 March 2017
Average net profit of the Company for the last three financial years	53,629,756	52,299,834
Prescribed CSR expenditure to be spent (2% of the average net profit)	1,072,595	1,045,997
Amount spent during the year on;		
(i) Construction/Acquisition of any Asset	-	-
(ii) On purpose other than above	-	-
Amount unspent	1,072,595	1,045,997

29. Provision for current tax and deferred tax has not been made since the income of Company is exempted U/s 12A of the Income Tax Act, 1961.

30. Previous years figures have been regrouped / reclassified wherever necessary to correspond with the current year classification / disclosure.

for and on behalf of the Board
National Institute for Smart Government
CIN: U85320TG2002NPL039032


New Delhi, 17 September 2018




Director


Director



अजय साहनी / AJAY SAWHNEY
सचिव / Secretary
भारत सरकार / Government of India
Ministry of Electronics & Information Technology
6, लोदी रोड - 110 003 / 6, CGO Complex, Lodhi Road, New Delhi-110 003


पंकज कुमार
अतिरिक्त सचिव
भारत सरकार / Government of India
Ministry of Electronics & Information Technology
6, लोदी रोड - 110 003 / 6, CGO Complex, Lodhi Road, New Delhi-110 003

National Institute For Smart Government
Statement of sources and application of funds as on 31 March 2018
Project : UIDAI AADHAR ENABLED
All amounts are in Rupees unless otherwise stated

Particulars	As at 31 March 2018	As at 31 March 2017
SOURCES OF FUNDS		
Funds Available for Implementation		
Opening Balance	(62,81,243)	38,33,615
Amounts received during the year	2,98,59,485	2,14,49,093
Total	2,35,78,242	2,52,82,708
APPLICATION OF FUNDS		
Expenses on Programme Management		
Salaries & Allowances	1,53,27,362	1,69,86,386
Management Fee	30,58,728	38,72,472
Variable Pay	-	27,09,659
Relocation Charges	-	35,880
Medical Insurance	(1,03,750)	1,66,238
Medical Reimbursement	3,550	2,980
EPF Employer's Contribution	6,03,282	9,16,234
EPF Expenses	61,755	84,744
Food & Accommodation	13,71,535	9,71,259
Travelling Expenses	13,63,194	11,38,078
Conveyance Expenses	27,518	1,000
Consultancy Fee	-	23,56,039
Vehicle Hire Charges	14,30,476	15,69,240
Recruitment Expenses	32,449	93,335
TDS Deducted	(4,47,943)	4,41,851
Telephone	1,69,913	2,18,556
Total	2,28,98,069	3,15,63,951
Closing Balance	6,80,173	(62,81,243)

In terms of our report of even date
for **M. Bhaskara Rao & Co.**
Chartered Accountants



V.K. Muralidhar
Partner

New Delhi-17 September 2018



for and on behalf of the Board
National Institute for Smart Government
CIN: U85320TG2002NPL039032


Director


Director

अजय साहनी/AJAY SAWHNEY
सचिव/Secretary
भारत सरकार/Government of India
इलेक्ट्रॉनिक्स और सूचना प्रौद्योगिकी विभाग
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नई दिल्ली-110 003/New Delhi-110 003

PANKAJ KUMAR
Additional Secretary
Government of India

National Institute For Smart Government
Statement of sources and application of funds as on 31 March 2018
Project : PMU UNIQUE IDENTIFICATION AUTHORITY OF INDIA
All amounts are in Rupees unless otherwise stated

Particulars	As at 31 March 2018	As at 31 March 2017
SOURCES OF FUNDS		
Funds Available for Implementation		
Opening Balance	(83,50,805)	87,38,337
Amounts received during the year	9,91,61,450	5,46,63,887
Interest on Funds	7,86,921	9,38,485
Total	9,15,97,566	6,43,40,709
APPLICATION OF FUNDS		
Expenses on Programme Management		
Salaries & Allowances	5,10,28,041	4,96,36,392
Consultancy Fee	-	2,700
Management Fee	1,01,52,222	99,62,605
Leave Encashment	-	5,38,764
Variable Pay	-	53,33,138
Leave Travel Allowance	-	10,950
Medical Insurance	(1,74,200)	2,56,520
Medical Reimbursement	10,940	4,700
Notice Period Recovery	(5,01,019)	(8,23,469)
Relocation Charges	33,924	20,000
EPF Employer's Contribution	24,60,568	25,19,135
EPF Expenses	1,42,064	2,17,271
Food & Accommodation	15,72,676	15,60,714
Gratuity	-	3,19,040
Travelling Expenses	12,42,480	18,19,776
Conveyance Expenses	29,502	40,415
Vehicle Hire Charges	21,03,886	30,14,909
Honorarium	-	(4,000)
Recruitment Expenses	1,16,843	2,23,231
TDS Deducted	(6,19,412)	(23,64,273)
Telephone	3,84,253	4,02,996
Total	6,79,82,768	7,26,91,514
Closing balance	2,36,14,798	(83,50,805)

In terms of our report of even date
for **M. Bhaskara Rao & Co.**
Chartered Accountants



V.K. Muralidhar
Partner

New Delhi, 17 September 2018



for and on behalf of the Board
National Institute for Smart Government
CIN: U85320TG2002NPL039032



 
Director Director


अजय साहनी / AJAY SAWHNEY
सचिव / Secretary
भारत सरकार / Government of India
इलेक्ट्रॉनिक्स और सूचना प्रौद्योगिकी विभाग
Ministry of Electronics & Information Technology
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PANKAJ KUMAR
Additional Secretary
Government of India
Ministry of Electronics & Information Technology
6, सीजीओ कॉम्प्लेक्स / 6, CGO Complex, Lodhi Road, New Delhi-110 003

National Institute For Smart Government
Statement of sources and application of funds as on 31 March 2018
Project : NeGD-SeMT OF MEDIA LAB ASIA
All amounts are in Rupees unless otherwise stated

Particulars	As at 31 March 2018	As at 31 March 2017
SOURCES OF FUNDS		
Funds Available for Implementation		
Opening Balance	2,73,45,820	2,74,33,642
Amounts received during the year	39,63,35,000	42,66,13,398
Interest on Funds	11,16,409	39,98,635
Total	42,47,97,229	45,80,45,675
APPLICATION OF FUNDS		
Expenses on Programme Management		
Salaries & Allowances	35,61,69,148	35,59,29,604
Consultancy Fee	12,33,500	1,03,018
Management Fee	4,36,98,055	4,32,17,490
Leave Encashment	-	3,09,422
Variable Pay	-	19,43,780
Leave Travel Allowance	-	2,21,885
Medical Insurance	(14,09,850)	63,72,651
Medical Reimbursement	1,760	-
Notice Period Recovery	(21,82,408)	(20,85,964)
EPF Employer's Contribution	1,74,07,276	1,80,68,702
EPF Expenses	11,84,421	15,50,869
Food & Accommodation	-	8,000
Gratuity	-	91,904
Conveyance Expenses	-	3,840
Honorarium	59,000	2,42,000
Out Sourcing HR	21,13,707	20,45,928
Recruitment Expenses	1,15,000	54,625
Relocation Charges	9,16,085	19,66,888
Telephone	6,00,163	6,52,542
Vehicle Hire Charges	-	2,671
Total	41,99,05,857	43,06,99,855
Closing Balance	48,91,372	2,73,45,820

In terms of our report of even date
for **M. Bhaskara Rao & Co.**
Chartered Accountants


V.K. Muralidhar
Partner

New Delhi, 17 September 2018



for and on behalf of the Board
National Institute for Smart Government
CIN: U85320TG2002NPL039032

 
Director Director

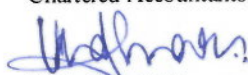



PANKAJ KUMAR
Additional Secretary
Ministry of Electronics & Information Technology
Government of India
CGO Complex, Lodhi Road, New Delhi-110 003

National Institute For Smart Government
Statement of sources and application of funds as on 31 March 2018
Project : PMU DEPARTMENT OF POSTS
All amounts are in Rupees unless otherwise stated

Particulars	As at 31 March 2018	As at 31 March 2017
SOURCES OF FUNDS		
Funds Available for Implementation		
Opening Balance	65,35,519	1,55,74,649
Amounts received during the year	4,38,00,000	6,00,00,000
Total	5,03,35,519	7,55,74,649
APPLICATION OF FUNDS		
Expenses on Programme Management		
Salaries & Allowances	4,57,62,259	5,07,95,857
Management Fee	81,76,195	93,15,344
Leave Encashment	-	2,33,410
Variable Pay	-	14,38,969
Medical Insurance	(3,42,450)	5,04,973
Notice Period Recovery	(13,84,598)	(16,24,341)
EPF Employer's Contribution	20,66,916	29,05,079
EPF Expenses	1,52,466	2,71,514
Food & Accommodation	8,41,331	17,33,040
Travelling Expenses	4,75,766	6,42,102
Vehicle Hire Charges	-	4,168
Computer Consumables	-	51,522
Conveyance Expenses	3,93,464	10,96,966
Internet Facility Charges	4,25,935	6,73,779
Postage & Courier	-	1,700
Printing & Stationary	-	4,920
Recruitment Expenses	14,375	6,61,689
TDS Deducted	(2,40,000)	-
Telephone	2,45,652	3,28,439
Total	5,65,87,311	6,90,39,130
Closing Balance	(62,51,792)	65,35,519


In terms of our report of even date
for **M. Bhaskara Rao & Co.**
Chartered Accountants


V.K. Muralidhar
Partner

New Delhi, 17 September 2018

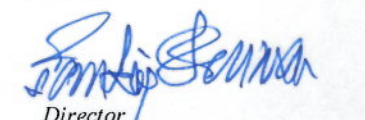


for and on behalf of the Board
National Institute for Smart Government
CIN: U85320TG2002NPL039032


Director



अजय साहनी/AJAY SAWHNEY
सचिव/Secretary
भारत सरकार/Government of India
इलेक्ट्रॉनिक्स और सूचना प्रौद्योगिकी मंत्रालय
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नई दिल्ली-110 003/New Delhi-110 003


PANKAJ KUMAR
Additional Secretary
Ministry of Electronics & Information Technology
6, CGO Complex, Lodhi Road, New Delhi-110 003

National Institute For Smart Government

Statement of sources and application of funds as on 31 March 2018

Project : STATE RESOURCE PERSON UNIQUE IDENTIFICATION AUTHORITY OF INDIA

All amounts are in Rupees unless otherwise stated

Particulars	As at 31 March 2018	As at 31 March 2017
SOURCES OF FUNDS		
Funds Available for Implementation		
Opening Balance	32,98,587	15,21,630
Amounts received during the year	2,26,38,515	2,84,42,959
Total	2,59,37,102	2,99,64,589
APPLICATION OF FUNDS		
Expenses on Programme Management		
Salaries & Allowances	1,45,01,302	1,63,29,560
Management Fee	29,25,972	32,78,164
Leave Encashment	-	54,682
Variable Pay	-	17,40,258
Medical Insurance	(69,200)	1,22,830
Medical Reimbursement	-	4,790
EPF Employer's Contribution	6,85,160	8,10,517
EPF Expenses	64,630	74,410
Notice Period Recovery	(2,15,704)	-
Food & Accommodation	11,72,947	7,90,750
Travelling Expenses	7,54,096	8,20,492
Conveyance Expenses	60,199	29,205
Printing & Stationary	-	1,116
Recruitment Expenses	1,45,704	4,84,140
TDS Deducted	(2,71,727)	2,24,336
Vehicle Hire Charges	27,04,566	19,00,753
Total	2,24,57,945	2,66,66,003
Closing Balance	34,79,157	32,98,587

In terms of our report of even date
for **M. Bhaskara Rao & Co.**
Chartered Accountants

(Signature)

V.K. Muralidhar
Partner

New Delhi, 17 September 2018



for and on behalf of the Board
National Institute for Smart Government
CIN: U85320TG2002NPL039032

(Signature)
Director



साहनी / AJAY SAWHNEY
सचिव / Secretary
भारत सरकार / Government of India
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Ministry of Electronics & Information Technology
6, सी.ओ.ओ. कॉम्प्लेक्स / 6, CGO Complex
नई दिल्ली-110 003 / New Delhi-110 003


(Signature)
Director

PANKAJ KUMAR
Additional Secretary
भारत सरकार / Government of India
इलेक्ट्रॉनिक्स और सूचना प्रौद्योगिकी मंत्रालय
Ministry of Electronics & Information Technology
6, सी.ओ.ओ. कॉम्प्लेक्स / 6, CGO Complex, Lodhi Road, New Delhi-110 003

National Institute For Smart Government
Statement of sources and application of funds as on 31 March 2018
Project : UIDAI TSU
All amounts are in Rupees unless otherwise stated

Particulars	As at 31 March 2018	As at 31 March 2017
SOURCES OF FUNDS		
Funds Available for Implementation		
Opening Balance	1,36,74,888	1,48,46,123
Amounts received during the year	4,77,48,444	4,11,63,700
Total	6,14,23,332	5,60,09,823
APPLICATION OF FUNDS		
Expenses on Programme Management		
Salaries & Allowances	3,09,83,098	3,03,77,516
Management Fee	61,03,422	62,97,016
Variable Pay	-	46,64,437
Medical Insurance	(1,90,600)	2,55,050
Medical Reimbursement	6,600	-
EPF Employer's Contribution	14,70,604	16,42,837
EPF Expenses	94,383	1,44,035
Relocation Charges	-	-
Telephone	1,84,786	2,29,773
Notice Period Recovery	(2,29,096)	(3,24,397)
Food & Accommodation	1,96,712	3,05,713
Travelling Expenses	5,04,704	3,93,569
Conveyance Expenses	-	4,136
Recruitment Expenses	34,424	32,766
TDS Deducted	(10,17,662)	(19,68,523)
Vehicle Hire Charges	2,43,799	2,81,008
Total	3,83,85,174	4,23,34,936
Closing Balance	2,30,38,158	1,36,74,888


In terms of our report of even date
for **M. Bhaskara Rao & Co.**
Chartered Accountants


V.K. Muralidhar
Partner

New Delhi, 17 September 2018



for and on behalf of the Board
National Institute for Smart Government
CIN: U85320TG2002NPL039032


Director


Director



SAHNI/AJAY SAWHNEY
सहनी/Secretary
सचिव/Government of India
भारत सरकार/Ministry of Electronics & Information Technology
इलेक्ट्रॉनिक्स और सूचना प्रौद्योगिकी
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नई दिल्ली-110 003 / New Delhi-110 003

PANKAJ KUMAR
Additional Secretary
Government of India
Ministry of Electronics & Information Technology
6, CGO Complex, Lodhi Road, New Delhi-110 003

National Institute For Smart Government
Statement of sources and application of funds as on 31 March 2018
Project : UIDAI FIELD SUPPORT ENGINEERS
All amounts are in Rupees unless otherwise stated

Particulars	As at 31 March 2018	As at 31 March 2017
SOURCES OF FUNDS		
Funds Available for Implementation		
Opening Balance	1,61,82,512	64,35,571
Amounts received during the year	4,13,81,725	4,39,53,542
Total	5,75,64,237	5,03,89,113
APPLICATION OF FUNDS		
Expenses on Programme Management		
Salaries & Allowances	2,42,66,302	1,82,90,414
Management Fee	50,56,534	35,19,906
Variable Pay	-	12,86,621
Conveyance Expenses	1,53,154	59,449
Medical Insurance	(1,83,100)	2,41,190
Medical Reimbursement	15,830	7,930
Notice Period Recovery	(2,00,598)	(2,01,047)
EPF Employer's Contribution	11,96,126	9,70,988
EPF Expenses	1,08,160	94,388
Relocation Charges	81,000	-
TDS Deducted	(2,90,469)	(12,17,262)
Telephone	3,66,169	3,30,158
Food & Accommodation	46,56,191	29,92,903
Travelling Expenses	30,32,692	20,31,320
Vehicle Hire Charges	78,86,490	55,21,346
Recruitment Expenses	1,58,323	2,78,297
Total	4,63,02,804	3,42,06,601
Closing Balance	1,12,61,433	1,61,82,512

In terms of our report of even date
for **M. Bhaskara Rao & Co.**
Chartered Accountants



V.K. Muralidhar
Partner

New Delhi, 17 September 2018



for and on behalf of the Board
National Institute for Smart Government
CIN: U85320TG2002NPL039032

 
Director Director



साहनी / AJAY SAWHNEY
सचिव / Secretary
भारत सरकार / Government of India
इलेक्ट्रॉनिक्स और सूचना प्रौद्योगिकी मंत्रालय
Ministry of Electronics & Information Technology
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नई दिल्ली-110 003 / New Delhi-110 003

PANKAJ KUMAR
Additional Secretary
Government of India
Ministry of Electronics & Information Technology
6, CGO Complex, Lodhi Road, New Delhi-110 003

National Institute For Smart Government
Statement of sources and application of funds as on 31 March 2018
Project : Department of Agriculture & Co-operation PMU DAC
All amounts are in Rupees unless otherwise stated

Particulars	As at 31 March 2018	As at 31 March 2017
SOURCES OF FUNDS		
Funds Available for Implementation		
Opening Balance	(99,56,079)	(5,25,804)
Amounts received during the year	1,53,73,878	88,58,160
Total	54,17,799	83,32,356
APPLICATION OF FUNDS		
Expenses on Programme Management		
Salaries & Allowances	94,95,698	1,40,73,108
Management Fee	7,32,393	26,14,050
Leave Encashment	-	76,083
Variable Pay	-	3,00,302
Medical Insurance	(72,400)	1,05,947
Notice Period Recovery	(70,811)	(1,25,617)
EPF Employer's Contribution	4,47,073	7,10,829
EPF Expenses	35,919	69,603
Out Sourcing HR Admin	6,61,676	4,21,187
Telephone	(7,500)	42,943
Total	1,12,22,048	1,82,88,435
Closing Balance	(58,04,249)	(99,56,079)

In terms of our report of even date
for M. Bhaskara Rao & Co.
Chartered Accountants

V.K. Muralidhar
V.K. Muralidhar
Partner

New Delhi, 17 September 2018



for and on behalf of the Board
National Institute for Smart Government
CIN: U85320TG2002NPL039032

Ajay Sawhney
Director

Pankaj Kumar
Director



अजय साहनी / AJAY SAWHNEY
सचिव / Secretary
भारत सरकार / Government of India
इलेक्ट्रॉनिक्स और सूचना प्रौद्योगिकी
Ministry of Electronics & Information Technology
6, सीजीओ कॉम्प्लेक्स / 6, CGO Complex, Lodhi Road, New Delhi-110 003
नई दिल्ली-110 003 / New Delhi

PANKAJ KUMAR
Additional Secretary
Government of India
Ministry of Electronics & Information Technology
6, CGO Complex, Lodhi Road, New Delhi-110 003

National Institute For Smart Government
Statement of sources and application of funds as on 31 March 2018
Project : CB 3 Projects (North East, CB Phase II, SC/ST)
All amounts are in Rupees unless otherwise stated

Particulars	As at 31 March 2018	As at 31 March 2017
SOURCES OF FUNDS		
Funds Available for Implementation		
Opening Balance	3,13,28,782	11,06,59,470
Amounts received during the year	-	14,40,88,300
Total	3,13,28,782	25,47,47,770
APPLICATION OF FUNDS		
Expenses on Programme Management		
Bank Charges	7,651	57,349
Books	11,726	1,02,070
Computer Consumables	1,17,240	9,74,425
Consultancy Fee	2,07,89,211	9,76,92,609
Conveyance Expenses	81,468	3,31,134
Cultural Programme	25,000	12,500
Documentation & Printing	39,99,191	99,43,560
Food & Accommodation	96,48,648	7,90,76,391
Honorarium	18,04,715	80,85,638
Internet Facility Charges	4,847	-
Out of Pocket Expenses	-	9,02,759
Out Sourcing HR Admin	16,330	-
Postage & Courier	3,25,682	13,75,571
Printing & Stationary	9,06,328	18,29,189
Telephone	-	56,062
Travelling Expenses	20,79,619	1,94,86,313
Travel Reimbursement (Project)	85,123	2,73,192
Vehicle Hire Charges	6,49,766	32,20,227
Total	4,05,52,545	22,34,18,989
Closing Balance	(92,23,764)	3,13,28,782

In terms of our report of even date
for **M. Bhaskara Rao & Co.**
Chartered Accountants


V.K. Muralidhar
Partner

New Delhi, 17 September 2018



for and on behalf of the Board
National Institute for Smart Government
CIN: U85320TG2002NPL039032


Director


Director



अजय साहनी / AJAY SAWHNEY
सचिव / Secretary
भारत सरकार / Government of India
इलेक्ट्रॉनिक्स और सूचना प्रौद्योगिकी मंत्रालय
Ministry of Electronics & Information Technology
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